Focus Area	Component	Evidence	Correlate Reference
Academic		Please place items in the portfolio in the order	
Performance		they appear below. Use the tabs provided to	
		separate the Focus Areas. Separate the individual	
		pieces of evidence with a sheet of colored paper.	
		All portfolio items appear in the yellow cells.	
		Portfolio:	
Focus 1:	Curriculum	Analysis of MARS data over time	1.1a
Curriculum		(Data Trend Patterns template included)	There is evidence that the curriculum is aligned with the
		Teacher curriculum map	Montana Content and Performance Standards and includes Indian Education for All and local tribal standards if
Focus 2:	Assessment	Assessments grid	applicable.
Assessment		(Assessment Grid template included)	1.1b
		Meeting dates and notes	The district initiates and facilitates discussions among
		Analysis and/or samples of student work (request High, Middle and Low examples)	schools regarding curriculum standards to ensure they are clearly articulated across all levels (P-12), with particular attention to the inclusion of local cultural knowledge (as part
			of a living, constantly adapting system). 1.1c
			The district initiates and facilitates discussions between schools in the district in order to eliminate unnecessary overlaps and close gaps.
		Classroom observation of instruction	2.1a
		Classicolii ooser taron or mistraction	Classroom assessments of student learning are frequent,
			rigorous and aligned with Montana's Content and
			Performance Standards. 2.1e
			Multiple assessments are specifically designed to provide
			meaningful feedback on student learning instructional
			purposes.
			2.1h
			Samples of student work are analyzed to inform instruction, revise curriculum and obtain information on student
			progress.

Instruction Instr	Focus 3:	Data-driven	Classroom observations:	3.1a
### Practices are used in all classrooms. 3.1 Teachers demonstrate the content knowledge necessary to challenge and motivate students to high levels of learning. 3.1f Instructional resources (textbooks, supplemental reading, and technology) are sufficient to effectively deliver the curriculum. 7.1b Leadership decisions are focused on student academic performance and are data-driven and collaborative. 7.1c There is evidence that the school/district school improvement team disaggregates data for use in meeting the needs of a diverse population, communicates the information to school staff and incorporates the data systematically into the school's plan. #### Interviews Interviews				
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	Learning		32.33.33.33	

Environment			
Focus 4:	Effective	Portfolio:	
Effective	communication		
communication			
		Report Cards	4.1g
		Staff communication	Teachers communicate regularly with families about
		 Verbal 	individual student's progress (e.g., engage through conversation).
		• Written	conversation).
		Electronic	
		 Agendas 	
		Letters (SES, School Choice, general newsletters)	
		Web page	
		Emergency procedures	
		Phone trees	
		Newspaper clippings	
		Calendar	
Focus 5: Collegiate Leadership Teams	Collegiate Leadership Teams	Portfolio:	
		Agendas	4.1d
		Schedules of when teams meet	Teachers and non-teaching staff are involved in both formal
		Roles and responsibilities	and informal decision-making processes regarding teaching and learning.
		Delegation	and learning.
		List of who is on teams	
		Walk-throughs:	4.1d
		Mission	Teachers and non-teaching staff are involved in both formal and informal decision-making processes regarding teaching and learning.
		Vision	
		Demonstrates instructional leadership	7.1a
			Leadership has developed and sustained a shared vision.
			7.1j There is evidence that the principal demonstrates leadership
			skills in the areas of academic performance, learning

Focus 6: Continuous Improvement Process	Continuous School Improvement Process	Portfolio:	environment, efficiency and a safe culturally responsive environment. 9.1a There is evidence that a collaborative process was used to develop the vision, beliefs, mission and goals that engage the school community as a community of learners.
		5YCEP School Improvement Plan	7.1h District and school leadership provides a process for the
		Montana SRT Progress Report (template included)	development and the implementation of continuous school improvement. 9.1a
		Instructional teaming (minutes, agendas, Performance Data Reports (PDR), etc.)	There is evidence that a collaborative process was used to develop the vision, beliefs, mission and goals that engage the school community as a community of learners. 9.2a There is evidence the school/district planning process involves collecting, managing and analyzing data. 9.2b The school/district uses data for school improvement planning. 9.5a The action steps for school improvement are aligned with the school improvement goals and objectives. 9.5b The plan identifies the resources, timelines and persons responsible for carrying out each activity. 9.5c The means for evaluating the effectiveness of the improvement plan are established. 9.6a The plan is implemented as developed. 9.6b The school evaluates the degree to which it achieves the goals and objectives for student learning set by the plan. 9.6c The school evaluates the degree to which it achieves the

			expected impact on classroom practice and student performance specified in the plan.
Focus 7: Parent/commun ity Involvement	Parent/community Involvement	Portfolio:	
		List of Parent Meetings	
		School/parent compact	
		Parent/teacher conferences	
Focus 8: School Culture	School Culture	Observations:	4.1a There is leadership support for a safe, orderly, culturally
		Displays of student work	sensitive and equitable learning environment (e.g., culture reviews/school opinion surveys).
		Displays that reflect the culture of the community	reviews/selloof opinion surveys).
		Physical condition of the school building	
		Portfolio:	
		Behavior policies	
Focus 9: Professional Development/E valuation	Professional development/ Evaluation	Portfolio	
		District PD plan	6.1a
		School needs assessment	There is evidence of support for the long-term professional
		School PD plan	growth needs of the individual staff members. This includes both instructional and leadership growth.
		Individual PD growth plans	6.1d
		Evaluation schedule	Plans for school improvement directly connect goals for
		Master Agreement	student learning and the priorities set for the school and
		Master Schedule	district staff development activities. 6.2a The school/district provides a clearly defined evaluation process.

Efficiency			
		Portfolio:	
Focus 10: Use	Use of Resources	Staff assignments and qualifications (Annual	4.1f
of Resources		Data Collection)	The school intentionally assigns staff to maximize opportunities for all students to have access to the staff's
		Instructional schedule (aggregate hours)	instructional strengths.
		Budgets (state and federal)	8.1a
		Access to health services (Letters of Agreements,	There is evidence that the school is organized to maximize
		contracts, schedules, counselor, nurse, etc.)	use of all available resources to support high student and
			staff performance and provide extended learning time and
			culturally relevant learning activities. 8.2a
			The school/district provides a clearly defined process to
			provide equitable and consistent use of fiscal resources.
			8.2d
			State and federal program resources are allocated and
			· ·
			1 2 2

Key		
Portfolio		
Observations		
Interviews		